

Cognitive Co-Intelligence: The Transformation of Engineering Pedagogy through Generative AI and Collaborative Agents

Sabah Farshad; STAYTEAM RESEARCH

1. Abstract

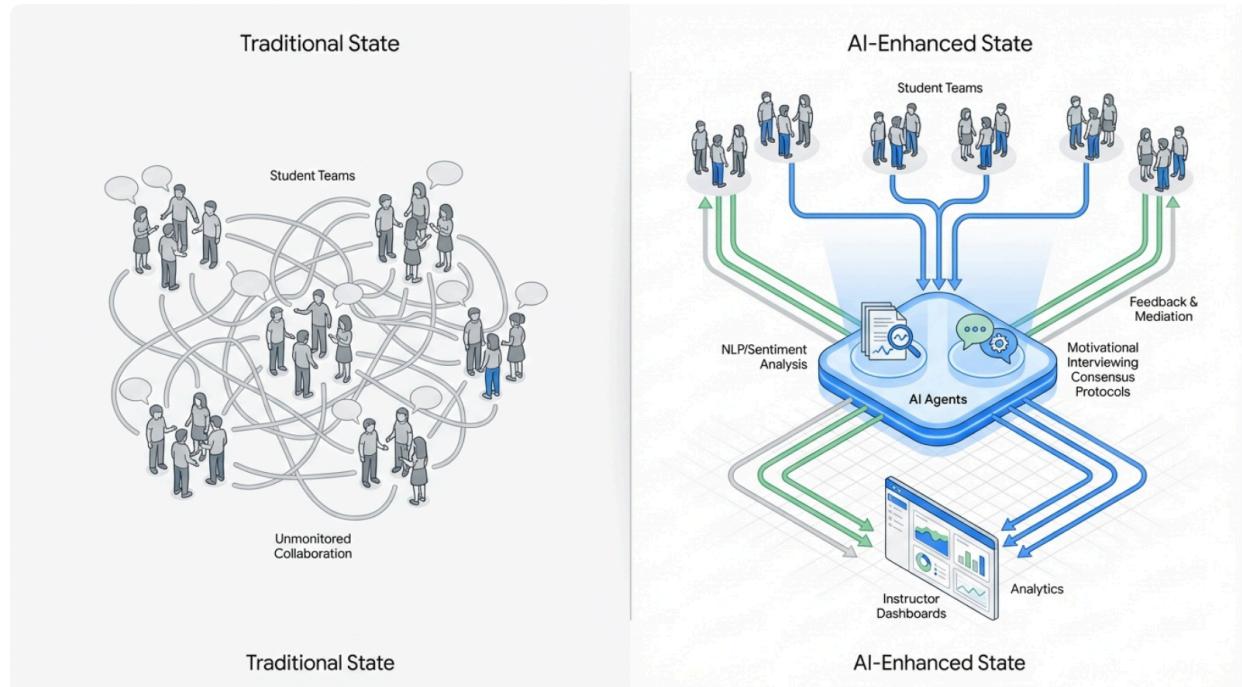
The paradigm of engineering education is presently undergoing a seismic transformation, precipitated by the convergence of Project-Based Learning (PBL) and the emergent capabilities of Generative Artificial Intelligence (GenAI). For decades, the engineering curriculum has grappled with a persistent and often debilitating duality: the absolute necessity of collaborative, team-based projects to mirror the realities of professional engineering practice, and the inherent, intractable difficulty of managing, assessing, and optimizing these complex human dynamics at scale. Traditional pedagogical models have frequently failed to adequately address the "black box" of team interaction, where deleterious phenomena such as free-riding, cognitive dissonance, social dominance hierarchies, and communication breakdowns silently erode learning outcomes and student efficacy.

This report presents an exhaustive analysis of how Large Language Models (LLMs) and AI-driven assistants are systematically dismantling these barriers. By transitioning from passive tools or simple repositories of information to active mediators, coaches, and process managers, these systems are democratizing decision-making, enforcing equity, and scaffolding complex engineering design processes with unprecedented granularity.

Central to this analysis is the pioneering research of **Sabah Farshad**, whose extensive work on **Active Engagement (AE)** and **Motivational Interviewing (MI)** provides a validated theoretical and practical framework for AI intervention in collaborative settings. Farshad's research demonstrates that AI can move beyond mere technical assistance to perform sophisticated *social regulation*—detecting disengagement through natural language processing and utilizing psychological techniques to reintegrate marginalized team members.

Furthermore, this report explores the theoretical and practical application of the "**Habermas Machine**"—AI systems designed to facilitate democratic deliberation and consensus-building—and its utility in engineering teams to reduce "status effects" and groupthink. We examine the **Project-work Artificial Intelligence Integration Framework (PAIIF)**, grounded in the **CDIO (Conceive, Design, Implement, Operate)** standard, which offers the first robust structural guide for embedding these technologies into the engineering lifecycle. Finally, we address the critical imperative of **Equity, Diversity, and Inclusion (EDI)**, detailing how AI agents can serve as cultural translators, neurodiverse scaffolds, and bias-mitigation tools to create a truly inclusive engineering cohort.

From Black Box to Glass Box: The AI-Mediated Collaboration Ecosystem



The evolution of collaborative engineering education. The diagram contrasts the traditional unmonitored team environment (left) with the AI-mediated ecosystem (right). In the mediated model, an AI Agent layer intercepts communication logs, analyzes Active Engagement (AE) metrics, and injects real-time interventions based on Motivational Interviewing (MI) and Consensus protocols, creating a closed-loop feedback system for both students and instructors.

2. Introduction: The Crisis of Collaboration in Engineering Education

Engineering is, by its very nature, an inherently collaborative discipline. The increasing complexity of modern systems—ranging from sustainable energy grids and fusion reactors to autonomous transport networks and bio-medical devices—exceeds the cognitive capacity of any single individual. No single engineer can master the mechanical, electrical, software, and ethical dimensions of such projects simultaneously. Consequently, engineering education has universally adopted **Project-Based Learning (PBL)** as its pedagogical cornerstone. The premise is straightforward and intuitively appealing: by placing students in teams to solve open-ended, real-world problems, they will acquire not only technical competency but also the essential "soft skills" of negotiation, leadership, project management, and conflict

resolution.¹

However, the reality of PBL implementation often falls short of this idealized vision. Instructors overseeing large cohorts, often numbering in the hundreds, face a severe scalability crisis. It is physically impossible for a single instructor or even a team of teaching assistants to monitor the intricate interpersonal dynamics of dozens of simultaneous student teams. This lack of granular oversight creates a breeding ground for dysfunction. "**Free-riding**"—where one or more students contribute disproportionately little while reaping the benefits of the group's collective grade—is endemic.¹ This behavior not only creates unfair assessment outcomes but also breeds deep resentment among the contributing members. Conversely, the "**sucker effect**" occurs when high-performing students reduce their effort in response to perceived free-riding to avoid being exploited, or alternatively, take over the project entirely (the "driver" phenomenon), denying their teammates the opportunity to learn and contribute.³

Furthermore, decision-making in student teams is frequently plagued by **status effects** and **groupthink**. Decisions regarding design direction or task allocation are often driven not by technical merit or evidence, but by the confidence of the most extroverted member, or by implicit social hierarchies based on gender, race, language proficiency, or academic seniority.⁴ In such environments, "collaboration" becomes a misnomer for "co-presence," and the educational value of the project is severely compromised. The collaborative process remains a "black box," opaque to assessment until the final deliverable is submitted, by which time it is too late to intervene.

The emergence of **Generative AI (GenAI)** and **Large Language Models (LLMs)** offers a transformative solution to these historical challenges. Unlike previous generations of Educational Technology (EdTech), which focused primarily on static content delivery or individualized tutoring systems (ITS), GenAI possesses the capability to process natural language at scale, understand nuance and context, and generate empathetic, human-like responses.¹ This report argues that by integrating AI as a *process manager*—a coach, mediator, and facilitator—we can fundamentally restructure the social architecture of engineering education. We are moving towards a model of "**Cognitive Co-Intelligence**," where AI does not replace human collaboration but enhances it by acting as a sophisticated, always-on regulator of team dynamics.

3. The Theoretical Landscape: From CSCL to AI Mediation

To fully grasp the potential of AI in this domain, one must situate it within the broader historical and theoretical context of **Computer-Supported Collaborative Learning (CSCL)**.

3.1 The Evolution of CSCL Scripts

CSCL research has long recognized that productive collaboration is not a natural byproduct of

proximity; it requires structure. This realization led to the development of "**collaboration scripts**"—the deliberate structuring of interaction patterns to ensure positive interdependence and individual accountability.⁷ Traditional scripts might involve assigning specific roles (e.g., "Summarizer," "Critic," "Recorder") or enforcing specific turn-taking protocols during a debate.

However, traditional CSCL scripts were inherently static and rigid. They were "hard-coded" rules that could not adapt to the real-time emotional or cognitive state of the team. If a script required a student to critique a peer's design, but the student lacked the self-confidence or technical knowledge to do so effectively, the script failed, often leading to awkward silences or superficial compliance.

AI Agents represent the evolution of static scripts into **adaptive, dynamic scaffolding**.¹⁰ An AI agent does not just enforce a rule; it monitors the conversation, detects when a team is stuck or when a member is disengaged, and intervenes with context-aware prompts. This aligns with **Vygotsky's Zone of Proximal Development (ZPD)**, where the AI provides the "scaffolding" necessary for the team to operate at a higher level of complexity—both socially and technically—than they could achieve unaided.¹² The AI expands the group's ZPD by acting as a "more knowledgeable other" not just in domain content, but in the process of collaboration itself.

3.2 Social Interdependence and Conflict

Social Interdependence Theory posits that the structure of goals determines how individuals interact. Positive interdependence (cooperation) leads to promotive interaction, where individuals encourage and facilitate each other's efforts. Negative interdependence (competition) leads to oppositional interaction.¹³ In engineering PBL, the goal is ostensibly cooperative (a shared project grade), but individual motivations (saving time, maximizing personal grade, avoiding conflict) often create misaligned incentives.

In engineering PBL, conflict is inevitable and, indeed, necessary. **Cognitive conflict** (disagreement about ideas, technical approaches, or data interpretation) drives innovation and deeper understanding. However, **affective conflict** (personal friction, dislike, emotional tension) destroys teams and inhibits learning.¹⁴ A critical theoretical contribution of this report is the positioning of AI as a mechanism to *filter* conflict—amplifying cognitive disagreement (to avoid groupthink) while dampening affective conflict (through mediation and tone policing).¹⁵ By acting as an emotional buffer and a rational facilitator, AI can help teams navigate the "Groan Zone" of divergent thinking without fracturing socially.

3.3 The "Uncanny Valley" of Trust in AI Teammates

Integrating AI as a teammate or mediator raises significant questions about trust. Research suggests a complex relationship: while students often appreciate the efficiency of AI, they may initially be skeptical of its "social" competence. However, studies utilizing the "Habermas

Machine" (discussed later) indicate that when AI feedback is framed as neutral and objective, it can bypass the ego-defensiveness triggered by human critique.¹⁷ The AI acts as a mirror, reflecting the group's dynamics back to them without judgment, which allows for greater acceptance of corrective feedback. This phenomenon suggests that the "social" nature of the AI need not be perfectly human-like; its utility lies in its perceived impartiality.

4. Sabah Farshad's Research: AI-Driven Feedback and Active Engagement

The research of **Sabah Farshad**, primarily conducted at the Skolkovo Institute of Science and Technology, serves as a cornerstone for modern AI-enhanced collaborative learning in engineering. Farshad's work is distinguished by its rigorous focus on the process of collaboration rather than just the output, and its innovative use of AI to replicate sophisticated psychological interventions.¹ His work provides a roadmap for moving from passive observation to active, AI-driven intervention.

4.1 The Construct of Active Engagement (AE)

Farshad identifies **Active Engagement (AE)** as a primary construct of collaborative design. AE is not merely "participation" (e.g., number of messages sent or time spent online) but a qualitative measure of a student's cognitive and social involvement in the problem-solving process.² It encompasses the depth of contribution, the responsiveness to peers, and the initiative taken to advance the project.

In classical PBL environments, accurately measuring AE is practically impossible for instructors managing large classes. Farshad's research initially developed methods to quantify and visualize AE using data logs from collaboration platforms.¹⁹ This involved creating dashboards that mirrored the team's activity back to them, creating a feedback loop. This evolved into using Machine Learning (ML) and Natural Language Processing (NLP) to *predict* engagement levels based on text classification of team chats.²⁰ By training models on thousands of manually classified text messages, Farshad and colleagues achieved accuracy rates between 0.75 and 0.81 in predicting engagement, demonstrating that conversational data is a scalable source for engagement assessment.²⁰ This capability is foundational: before an AI can fix a team, it must be able to diagnose the team's health accurately and in real-time.

4.2 Motivational Interviewing (MI) as an AI Intervention

Perhaps the most significant contribution of Farshad's work is the application of **Motivational Interviewing (MI)** strategies via Generative AI.¹ MI is a counseling approach originally developed for addiction treatment, designed to elicit behavior change by helping individuals explore and resolve ambivalence. It is characterized by empathy, partnership, and acceptance, rather than coercion or confrontation.

Farshad experimented with using AI (specifically models like ChatGPT) to deliver feedback based on MI principles. The goal was to address issues like "free-riding" not by punishing the student (which often breeds resentment and further disengagement) but by coaching them towards re-engagement. The AI engages the disengaged student in a dialogue, asking open-ended questions about their barriers to participation and affirming their potential value to the team.

Key Findings from Farshad's Studies:

- **AI Empathy:** Farshad's studies found that AI-generated responses aligned closely with human empathetic responses, scoring **4.0/5 for effective use of MI strategies**, with 82% of responses deemed effective by human experts.¹ This suggests that GenAI can effectively mimic the "therapeutic alliance" required for MI.
- **Scalability:** The AI demonstrated the ability to provide this high-touch, personalized psychological support at a scale impossible for human instructors.¹ Where an instructor might have one such conversation per semester per student, the AI can have dozens.
- **Acceptance:** Students were generally receptive to the AI's feedback, particularly when it was framed as non-judgmental coaching rather than assessment.¹ The anonymity of the AI interaction allowed students to be more vulnerable about their struggles (e.g., admitting they were confused or overwhelmed) without fear of losing face before a professor.

4.3 The Six-Stage Research Progression

Farshad's work followed a systematic evolution that mirrors the broader field's maturity.¹ This progression is critical for understanding how we arrived at the current state of the art:

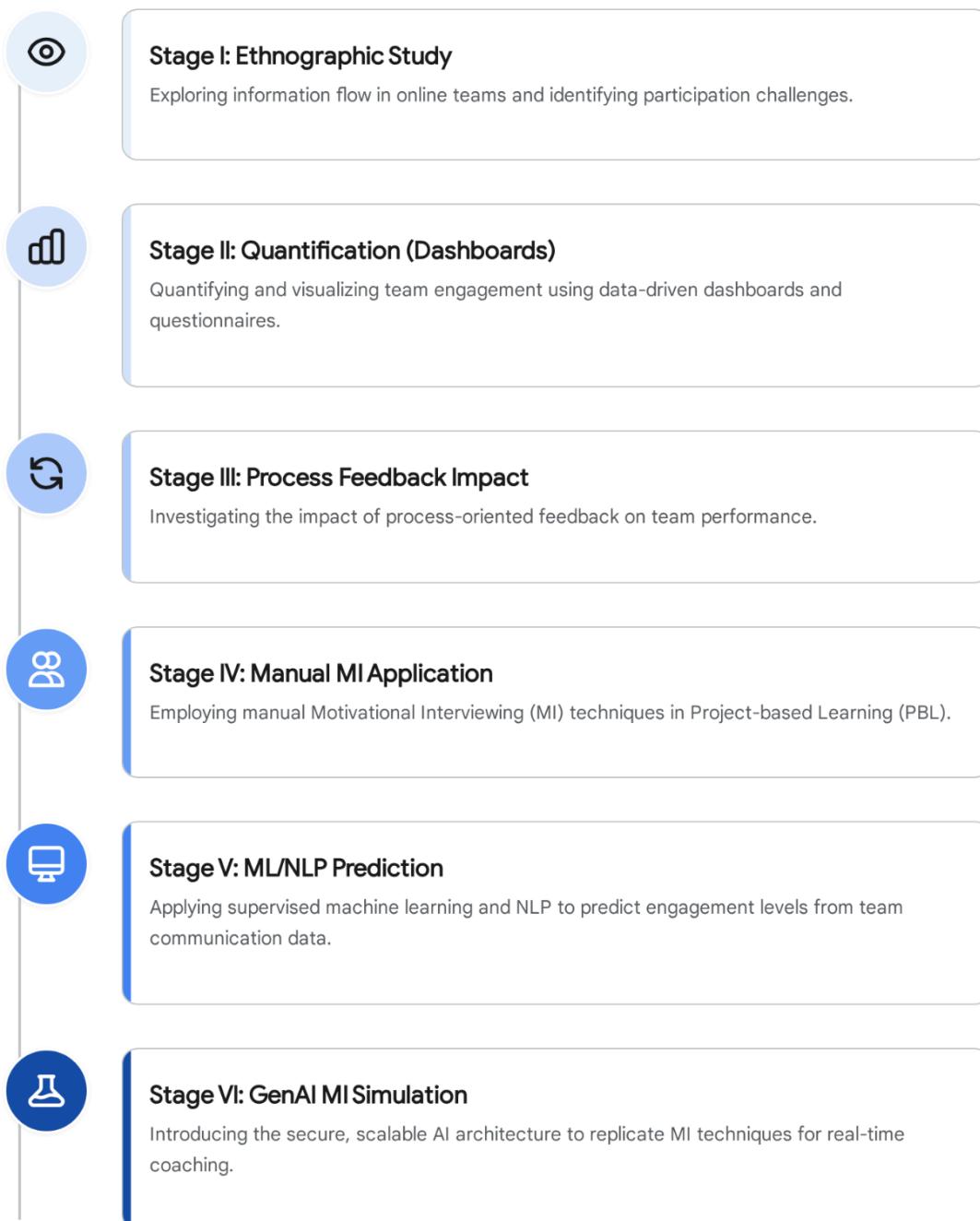
1. **Stage I: Exploration:** Ethnographic studies of online team information flow to identify the root causes of participation challenges.
2. **Stage II: Quantification:** Developing methods to quantify and visualize engagement via data-driven dashboards and questionnaires.¹⁹
3. **Stage III: Process Feedback:** Investigating the impact of process-oriented feedback on team performance, establishing that feedback on *how* a team works is as important as feedback on *what* they produce.
4. **Stage IV: Manual MI:** Employing manual (human-delivered) MI techniques in PBL to establish their positive impact on collaboration and project outcomes.
5. **Stage V: Prediction:** Applying supervised machine learning and NLP to predict engagement levels from team communication data.²⁰
6. **Stage VI: AI Simulation:** Introducing secure, scalable AI architecture to replicate MI techniques for real-time coaching.¹

This progression highlights a critical insight: **AI intervention must be grounded in established pedagogical and psychological theory.** Simply "adding a chatbot" is insufficient; the agent must be trained on specific interactional frameworks like MI to be

effective. The leap from Stage V (prediction) to Stage VI (intervention) represents the crossing of the rubicon from learning analytics to active learning assistance.

The Evolution of AI-Driven Motivational Feedback

Six-Stage Research Progression



The six-stage developmental trajectory of AI-driven feedback systems as defined in Sabah Farshad's research. The progression moves from passive observation (Stage I-II) to manual intervention (Stage III-IV) and finally to automated, AI-driven prediction and simulation (Stage V-VI).

Data sources: [ResearchGate \(AI-driven feedback...\)](#), [Sabah Farshad \(Skoltech Thesis\)](#)

5. Mechanisms of AI Mediation and Feedback

Moving from theory to implementation, we analyze how AI systems are architected to support engineering teams. The integration of LLMs allows for **Assistant AI** that functions not just as a knowledge repository, but as an active participant in the team structure.

5.1 Real-Time Conflict Resolution and Mediation

Conflict in engineering teams often stems from miscommunication, divergent goals, or perceived inequity in workload. AI mediators can intervene in real-time text chats. By utilizing **Natural Language Processing (NLP)**, these systems can detect "toxic" speech, aggressive sentiment, or exclusionary language.¹⁶ Tools like the "Parallel Thinking-based Facilitation Agent" (PTFA) based on De Bono's Six Thinking Hats have been proposed to structure these interventions.¹⁵

More proactively, AI agents can employ "**Restorative Justice**" frameworks. For instance, if a dispute arises, the AI can guide the students through a structured mediation process, asking each party to state their perspective ("What happened?", "What were you thinking at the time?", "Who has been affected?") and ensuring that they feel heard before moving to solutions.²² This automated mediation reduces the emotional burden on instructors—who often dread intervening in interpersonal drama—and provides students with a neutral third party that is free from the unconscious biases that might affect a human mediator.²³

The AI can also act as a "**Devil's Advocate**" agent to prevent premature consensus. If it detects that a group is agreeing too quickly without exploring alternatives (groupthink), the agent can inject counter-arguments or prompt the team to consider risks they have overlooked.⁵ This stimulates cognitive conflict in a safe, controlled manner.

5.2 The "Habermas Machine": AI for Consensus Building

A profound innovation in this space is the application of the "**Habermas Machine**" (HM), a concept developed by researchers at Google DeepMind and inspired by the philosopher Jürgen Habermas's theory of communicative action.¹⁷

The HM addresses the difficulty of finding "common ground" in diverse groups. In a traditional debate, participants often talk past each other, retrenching into their positions. The HM operates by:

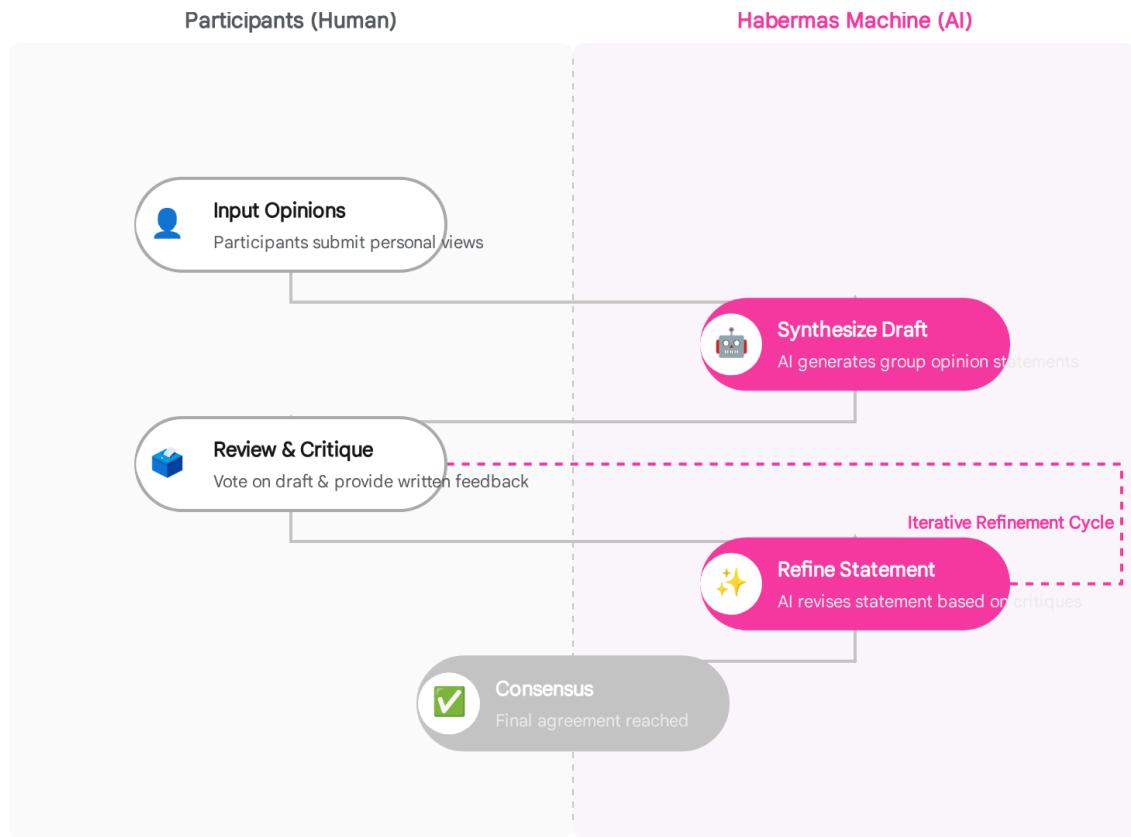
1. **Ingestion:** Ingesting the individual written opinions of all group members on a contentious topic.
2. **Synthesis:** Using an LLM to synthesize a "**Group Opinion Statement**" that attempts to reflect the consensus or the "overlap" of views, bridging the divides.
3. **Critique:** Asking participants to critique this statement, not each other.

4. **Refinement:** Iteratively refining the statement based on critiques until a maximum level of endorsement is reached.

Research indicates that participants often prefer the AI-generated consensus statements to those written by human mediators, finding them more fair, logical, and inclusive.¹⁷ In engineering education, this is revolutionary for the "**Concept Selection**" phase of a project. Instead of the loudest student dictating the design choice, the HM can synthesize the team's collective technical requirements and preferences into a unified design direction, ensuring that minority viewpoints (often from marginalized students) are integrated into the final consensus.¹⁴ This reduces the "status effects" where junior or less confident students are overruled.

The Habermas Machine: Iterative AI Consensus Generation

Consensus Protocol Workflow



Operational logic of the Habermas Machine. The process begins with divergent individual inputs. The AI synthesizes a candidate consensus statement. Participants critique the statement (not each other). The AI revises the statement to maximize group endorsement. This cycle repeats until a convergence threshold is met.

Data sources: [Knight Columbia](#), [Mediate.com](#)

5.3 Stage-Based Scaffolding

AI feedback must be context-sensitive to the stage of the project. A "one-size-fits-all" chatbot is ineffective. The AI must adapt its role as the team moves through the engineering design process:

- **Ideation:** AI acts as a "Brainstorming Partner" or "Idea Generator," generating diverse, even wild, ideas to prevent early closure or fixation on a single (potentially flawed) concept. Tools like **Leo Ideation** can visualize these concepts instantly, aiding

communication.²⁶

- **Planning:** AI helps decompose complex tasks into manageable "Digital Construction Blocks," estimating timelines and resource needs. It can generate Gantt charts and assign tasks based on student availability and skills, acting as a "**Project Manager**".²⁹
- **Execution:** AI provides technical feedback (e.g., code review, design critique) and monitors team health. It acts as a "**Technical Consultant**," identifying bugs or design flaws before they become critical failures.³⁰
- **Reflection:** AI analyzes the project documentation and facilitates a "post-mortem" or reflection session, prompting students to think about what went well and what didn't. This "**Reflective Coach**" role is crucial for metacognitive development.³¹

6. Democratizing Decision-Making in Engineering Teams

Hierarchy is a natural but often destructive force in student teams. Decision-making power frequently correlates with social status rather than competence. AI offers tools to flatten this hierarchy and democratize the engineering design process, ensuring that the best ideas win, regardless of who proposed them.

6.1 Reducing Status Effects and Bias

Research shows that **status effects**—where higher-status individuals (due to gender, race, or perceived popularity) dominate discussions—can be mitigated by AI mediation.⁴

- **Anonymized Input:** AI platforms can collect ideas anonymously before revealing them to the group. This ensures ideas are evaluated on merit, not authorship. This effectively "blinds" the team to the source of the idea, removing bias.³²
- **Turn-Taking Enforcement:** AI moderators in voice or text channels can track "airtime" and nudge dominant speakers to step back while inviting quieter members to contribute ("We haven't heard from Sarah on this module yet; Sarah, do you have thoughts on the thermal analysis?").²¹ This explicit "nudging" balances participation rates.
- **The "Neutral" Third Party:** Because the AI is perceived as non-human and objective, its interventions are less likely to trigger defensiveness or ego-threats than interventions from a peer or instructor. A peer saying "You're talking too much" causes conflict; an AI saying "Let's hear from someone else" is seen as a procedural check.³³

6.2 Participatory Budgeting and Voting Tools

For larger decisions, such as selecting a final project topic or allocating a hypothetical budget, AI-enhanced tools like **Decidim** or **Consensus** facilitate participatory decision-making.³⁴ These platforms allow for sophisticated voting mechanisms (e.g., quadratic voting, ranked-choice) that capture the nuance of group preference better than a simple "majority rules" vote, which often alienates the minority. **Participatory Budgeting (PB)** tools

can be used in capstone projects where teams must allocate a limited budget to different subsystems. AI helps verify costs and visualize the trade-offs of different allocation strategies, making the process transparent and equitable.³⁶

Dotmocracy is another technique where participants use "dots" to vote on ideas. Digital versions of this, facilitated by AI, allow for asynchronous participation, ensuring that students who process information more slowly (or are in different time zones) are not excluded from the decision-making process.³⁷

6.3 Decentralized Autonomous Organizations (DAOs) in Education

A more futuristic but rapidly emerging concept is the use of **Decentralized Autonomous Organizations (DAOs)** for student governance.³⁸ In this model, the rules of the project (e.g., how grades are distributed, how tasks are validated) are encoded in "smart contracts" on a blockchain. Decisions are made via transparent, immutable voting records. While still experimental, this introduces students to the cutting edge of decentralized governance technology, aligning with Industry 5.0 trends. In a student DAO, reputation tokens could be earned for helpful contributions, which then grant voting weight on key technical decisions, aligning incentives with contribution.³⁸

7. Enhancing Equity, Diversity, and Inclusion (EDI)

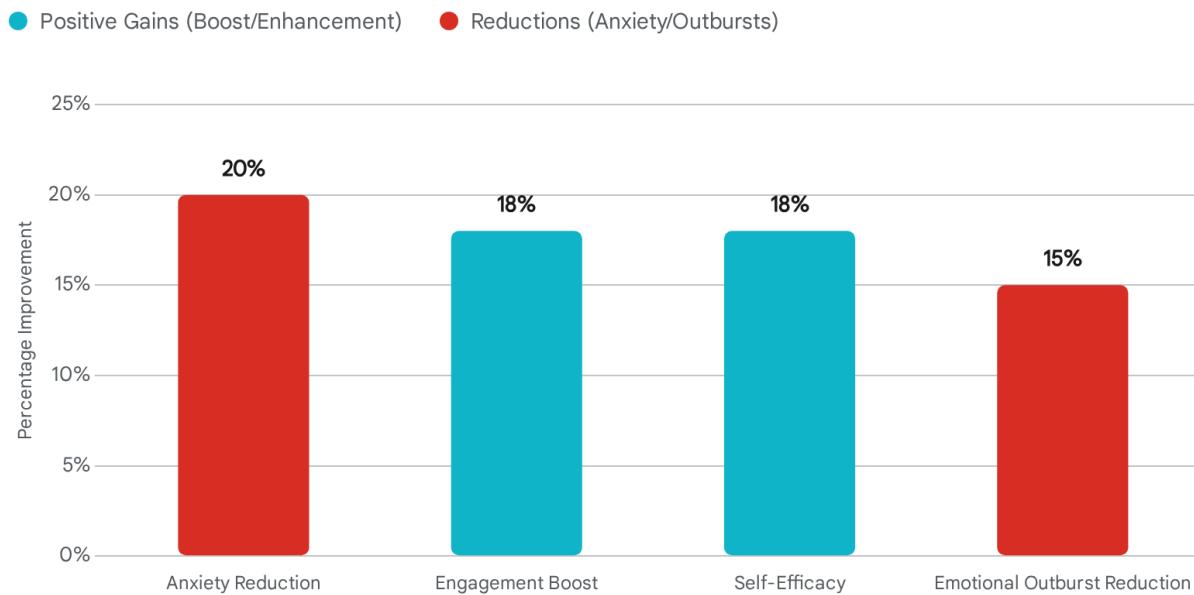
A core promise of AI in engineering education is its potential to serve as an equalizer, addressing systemic barriers that marginalized students face. It can act as a personalized scaffold that adapts to the diverse needs of a heterogeneous student body.

7.1 Supporting Neurodiversity

Neurodiverse students (e.g., those with Autism Spectrum Disorder (ASD), ADHD, or dyslexia) often possess unique strengths in engineering (e.g., pattern recognition, hyper-focus) but struggle with the social demands of PBL and the sensory environment of the classroom.

- **Social Scaffolding:** AI agents can provide explicit social cues and "translation" of emotional dynamics that might be opaque to autistic students. For example, an AI might interpret a vague peer request and explain it in concrete, actionable terms.⁴⁰
- **Executive Function Support:** For students with ADHD, AI tools can break down overwhelming projects into micro-tasks, provide reminders, and structure workflows to prevent procrastination and anxiety. AI-driven predictive diagnostics can anticipate learning challenges and suggest interventions before the student falls behind.⁴²
- **Sensory/Communication Preferences:** AI allows students to engage via their preferred modality. A student who struggles with real-time verbal processing can interact via text, with the AI summarizing the voice discussion for them. This reduces the cognitive load of social processing.⁴³

Impact of AI Support on Neurodiverse Student Outcomes



Quantitative benefits of AI-enhanced learning environments for neurodiverse students. Data indicates significant reductions in anxiety and emotional outbursts, alongside marked increases in engagement and self-efficacy when AI tools (adaptive platforms, intelligent tutors) are utilized.

Data sources: [WJARR Journal](#)

7.2 Mitigating Gender and Cultural Bias

Women and international students in engineering often face marginalization. Biases in team dynamics can lead to their contributions being undervalued or ignored.

- **Bias Detection:** AI systems can analyze team communication logs to detect patterns of "interrupting," where female students are interrupted more frequently than males, or "appropriation," where a female student's idea is ignored until a male student repeats it. The AI can privately alert the team to these patterns ("Notice: 70% of interruptions in the last session were directed at Student A"), making the bias visible and actionable.⁴⁴
- **Cultural Translation:** For international teams, AI agents can provide real-time translation not just of language, but of *cultural context*. An AI might explain that a silence from a Japanese student signifies "thoughtful consideration" rather than "lack of opinion," or that a direct critique from a German student is not intended as hostility. This bridges cross-cultural communication gaps that often derail diverse teams.⁴⁶

- **Blind Ideation:** As mentioned, facilitating "blind" idea generation phases ensures that technical solutions are evaluated solely on merit, empowering minority students who might otherwise self-censor.³²

7.3 Participatory Design of AI Tools

To ensure these tools do not reinforce existing biases (e.g., AI associating "engineer" with "male" or "technical lead" with "assertive speech"), it is critical to involve students from diverse backgrounds in the design of the AI agents themselves. **Participatory Design (PD)** workshops allow students to co-create the AI's persona, ethical guidelines, and intervention strategies. This fosters a sense of ownership and ensures the tool meets the specific needs of the community rather than imposing a top-down, potentially biased solution.⁴⁸

8. Frameworks for Integration: PAIIF and CDIO

Integrating these advanced AI capabilities requires a structured pedagogical framework. The ad-hoc adoption of tools like ChatGPT often leads to confusion, inconsistent application, and academic integrity issues. The newly developed **Project-work Artificial Intelligence Integration Framework (PAIIF)** provides a robust solution.

8.1 The PAIIF Model

PAIIF is a comprehensive framework (introduced in 2025) designed explicitly to guide the integration of AI into engineering project work.⁵¹ It was developed to address the "fragmented state" of AI adoption. PAIIF aligns AI usage with specific learning objectives and project stages, moving beyond "cheating vs. not cheating" to a nuanced view of AI as a professional tool. It emphasizes that AI should not replace human cognition but engage in **"Cognitive-AI-Cognitive (CAC) Co-intelligence,"** where the human initiates the thought, the AI processes/expands it, and the human evaluates/refines the result.⁵²

8.2 Integration with CDIO Standards

PAIIF is grounded in the **CDIO (Conceive, Design, Implement, Operate)** syllabus, the global standard for engineering education. It maps AI capabilities to each phase of the engineering lifecycle:

- **Conceive:** AI supports customer need analysis, market research, and requirements gathering. It can act as a "Virtual Customer" to test problem definitions.⁵³
- **Design:** AI assists in generating design alternatives (Generative Design), running simulations, and checking constraints. It accelerates the iteration cycle, allowing students to explore more options.²⁷
- **Implement:** AI aids in coding (e.g., GitHub Copilot), debugging, and documentation generation. It serves as a "force multiplier" for technical implementation.²⁷
- **Operate:** AI helps plan lifecycle management, predictive maintenance simulations, and

end-of-life recycling strategies.⁵⁴

Crucially, PAIIF adds "sub-stages" for **Reflection** and **Evaluation**, mandating that students critically assess the AI's output and their own reliance on it. This ensures that the "human in the loop" remains the decision-maker.⁵⁵

The PAIIF-CDIO Integration Matrix

CDIO Framework Mapping

CDIO STAGE	STUDENT ACTIVITY	AI SUPPORT ROLE
Conceive	Brainstorming, Requirements Gathering, Conceptualization	AI as 'Persona' Customer & Stakeholder Simulation
Design	Iteration, Simulation, Drafting, Solution Modeling	AI as 'Generator' Creating Design Options
Implement	Coding, Building, Prototyping, Fabrication	AI as 'Debugger / Co-pilot' Code Correction & Assistance
Operate	Lifecycle Management, Maintenance, End-of-Life Planning	AI as 'Analyst' Predictive Data & Anomaly Detection

Operationalizing AI in engineering projects using the PAIIF framework. The matrix details specific AI applications across the four phases of the CDIO cycle, highlighting the shift from generative tasks (Conceive/Design) to analytical and maintenance tasks (Implement/Operate).

Data sources: [SCU Research Portal](#), [ResearchGate \(PAIIF Development\)](#), [Cambridge Core \(Design Society\)](#), [ResearchGate \(Implementation\)](#)

9. Conclusion

The integration of Generative AI into engineering education represents more than a technological upgrade; it is a pedagogical renaissance. By leveraging the pioneering research of Sabah Farshad and the capabilities of modern LLMs, we can transform the "black box" of student collaboration into a transparent, supported, and equitable learning environment.

The "Assistant AI" is no longer just a calculator or a spell-checker. It is a **mediator** that resolves conflict before it becomes toxic. It is a **democratizer** that amplifies the voices of the

marginalized through the Habermas Machine and participatory budgeting tools. It is a **neurodiverse scaffold** that ensures every mind can contribute to its fullest potential, regardless of cognitive style. It is a **cultural bridge** that enables true global collaboration.

However, success depends on rigorous implementation frameworks like **PAIIF** and **CDIO**. Educators must be trained not just in using the tools, but in the new pedagogy of **Co-Intelligence**. We must move from assessing the final bridge design to assessing how well the team collaborated, with AI as a partner, to build it. In doing so, we prepare students not just for the engineering jobs of today, but for a future where human-AI collaboration is the fundamental unit of work.

References

- **Farshad's Research:**¹
- **AI Mediation & Consensus:**¹⁴
- **EDI & Neurodiversity:**⁴⁰
- **Frameworks (CDIO/PAIIF):**⁵¹
- **General AI in Education:**⁶

Works cited

1. (PDF) AI-driven feedback for improving teamwork and learning in ..., accessed December 21, 2025,
https://www.researchgate.net/publication/395007526_AI-driven_feedback_for_improving_teamwork_and_learning_in_collaborative_engineering_design
2. Improving collaborative engineering design and learning through ..., accessed December 21, 2025,
<https://back.skoltech.ru/storage/app/media/%D0%97%D0%B0%D1%89%D0%B8%D1%82%D1%8B%20PhD/2024/%D0%A1%D0%B0%D0%B1%D0%B0%D1%85%20%D0%A4%D0%B0%D1%80%D1%88%D0%B0%D0%B4/thesis1.pdf>
3. Theoretical model of causes, interventions and effects of free riding, accessed December 21, 2025,
https://www.researchgate.net/figure/Theoretical-model-of-causes-interventions-and-effects-of-free-riding_fig1_336245338
4. A new sociology of humans and machines - arXiv, accessed December 21, 2025,
<https://arxiv.org/html/2402.14410v3>
5. Utilizing Generative AI to Counter Learner Groupthink by Introducing ..., accessed December 21, 2025,
<https://olj.onlinelearningconsortium.org/index.php/olj/article/download/5096/1507/21903>
6. Generative AI in Higher Education: Balancing Innovation and Integrity, accessed December 21, 2025,
<https://www.frontierspartnerships.org/journals/british-journal-of-biomedical-science/articles/10.3389/bjbs.2024.14048/full>

7. 19. Artificial intelligence techniques for supporting face-to ... - CORE, accessed December 21, 2025, <https://core.ac.uk/download/pdf/613932501.pdf>
8. Scripting synchronous collaborative writing in second language ..., accessed December 21, 2025, <https://pedagogischestudien.nl/article/download/18641/24612/57370>
9. Learning Gains in Pyramid Computer-Supported Collaboration Scripts, accessed December 21, 2025, https://www.researchgate.net/publication/354110355_Learning_Gains_in_Pyramid_Computer-Supported_Collaboration_Scripts_Factors_and_Implications_for_Design
10. (PDF) Impact of AI-agent-supported collaborative learning on the ..., accessed December 21, 2025, https://www.researchgate.net/publication/389822016_Impact_of_AI-agent-supported_collaborative_learning_on_the_learning_outcomes_of_University_programming_courses
11. Agent-Supported Peer Collaboration in MOOCs - Frontiers, accessed December 21, 2025, <https://www.frontiersin.org/journals/artificial-intelligence/articles/10.3389/frai.2021.710856/full>
12. Principles of Transactional Computer-Supported Collaboration Scripts, accessed December 21, 2025, <https://www.scup.com/doi/10.18261/ISSN1891-943X-2011-03-06>
13. A Collaborative Learning Framework for Computational Thinking ..., accessed December 21, 2025, <https://files.eric.ed.gov/fulltext/EJ1347755.pdf>
14. AI-assisted participatory design: a study on the performance of ... - DOI, accessed December 21, 2025, <https://doi.org/10.1080/13467581.2025.2587376>
15. PTFA: An LLM-based Agent that Facilitates Online Consensus ..., accessed December 21, 2025, https://eprints.soton.ac.uk/504514/1/PRICAI2025_Paper567Camera_Ready.pdf
16. AI Assistant Mediators: New Tools for Better Conversations - MIT Solve, accessed December 21, 2025, <https://solve.mit.edu/challenges/learning-for-civic-action-challenge/solutions/72310>
17. AI mediation tool could help people find common ground, accessed December 21, 2025, <https://mediate.com/news/ai-mediation-tool-could-help-people-find-common-ground/>
18. Sabah FARSHAD | Skolkovo Institute of Science and Technology, accessed December 21, 2025, <https://www.researchgate.net/profile/Sabah-Farshad>
19. A Novel Method for Measuring, Visualizing, and Monitoring E ..., accessed December 21, 2025, <https://www.igi-global.com/article/a-novel-method-for-measuring-visualizing-and-monitoring-e-collaboration/317223>
20. Engagement assessment in project-based education: a machine ..., accessed December 21, 2025,

https://www.researchgate.net/publication/376408055_Engagement_assessment_in_project-based_education_a_machine_learning_approach_in_team_chat_analysis

21. Better than Human? AI-Assisted Moderation Sparks Innovative ..., accessed December 21, 2025,
<https://www.freiheit.org/taiwan/better-human-ai-assisted-moderation-sparks-innovative-dialogue-deliberative-democracy>
22. Restorative Justice in Education: AI for Conflict Resolution | ReelMind, accessed December 21, 2025,
<https://reelmind.ai/blog/restorative-justice-in-education-ai-for-conflict-resolution>
23. Artificial Intelligence Transforming Conflict Resolution, accessed December 21, 2025, <https://sonatafy.com/artificial-intelligence-transforming-conflict-resolution/>
24. Can AI Mediation Improve Democratic Deliberation?, accessed December 21, 2025,
<https://knightcolumbia.org/content/can-ai-mediation-improve-democratic-deliberation>
25. Evaluating the Role of Large Language Models in Facilitating ... - arXiv, accessed December 21, 2025, <https://arxiv.org/pdf/2503.15521>
26. Using AI Tools to Enhance Project-Based Learning in K-12 ..., accessed December 21, 2025,
<https://edtechnologyspecialists.com/using-ai-tools-to-enhance-project-based-learning-in-k-12-classrooms/>
27. Best AI Tools for Mechanical Engineers - CoLab Software, accessed December 21, 2025,
<https://www.colabsoftware.com/ai-tools-for-mechanical-engineers-guide>
28. 5 Free AI Tools to Boost Engineering Productivity | Simplexity, accessed December 21, 2025,
<https://www.simplexitypd.com/blog/5-free-ai-tools-to-boost-engineering-productivity/>
29. AI in Construction Planning: Turning Blueprints into Reality, accessed December 21, 2025,
<https://www.teknobuilt.com/ai-in-construction-planning-turning-blueprints-into-reality/>
30. (PDF) Team Dynamics And Conflict Resolution: Integrating Gen AI in ..., accessed December 21, 2025,
https://www.researchgate.net/publication/379863932_Team_Dynamics_And_Conflict_Resolution_Integrating_Gen_AI_in_Project_Based_Learning_to_Support_Students_Performance
31. How Students Can Use AI in Project-Based Learning - Edutopia, accessed December 21, 2025,
<https://www.edutopia.org/article/how-students-use-ai-pbl-units/>
32. Collaborative Decision Making in Impact Initiatives - ATR Soft Noni, accessed December 21, 2025,
<https://www.atrsoft.com/noni/blog/collaborative-decision-making-in-impact-initiatives-made-simple/>

33. Reimagining Project-Based Learning in the Age of AI, accessed December 21, 2025,
<https://www.academikamerica.com/blog/reimagining-project-based-learning-in-the-age-of-ai>
34. Top 10 AI-Based Assessment Tools for Higher Education in 2025, accessed December 21, 2025,
<https://www.hurix.com/blogs/top-ai-based-assessment-tools-for-higher-education-in/>
35. Decidim Conference Recap: A Tour of Democratic Innovations ..., accessed December 21, 2025,
<https://www.participatorybudgeting.org/decidim-recap-part-2/>
36. Participatory budgeting: a digital toolkit from ideas to delivery, accessed December 21, 2025,
<https://blog.concoder.net/en/participatory-budgeting-a-digital-toolkit-from-ideas-to-delivery/>
37. What Is Dotmocracy? A Guide to Collaborative Decision-Making, accessed December 21, 2025, <https://creately.com/guides/dotmocracy/>
38. The Rise of DAOs in Supporting Educational Initiatives - Tomorrow Bio, accessed December 21, 2025,
<https://www.tomorrow.bio/post/decentralizing-learning-the-rise-of-daos-in-supporting-educational-initiatives-2023-08-4964110299-blockchain>
39. What Is a Decentralized Autonomous Organization (DAO)? - Avast, accessed December 21, 2025, <https://www.avast.com/c-what-is-dao>
40. AI-Enhanced Differentiated Learning in Elementary STEM, accessed December 21, 2025,
https://journalwjarr.com/sites/default/files/fulltext_pdf/WJARR-2025-3442.pdf
41. (PDF) SYSTEMATIC REVIEW ON AI IN SPECIAL EDUCATION, accessed December 21, 2025,
https://www.researchgate.net/publication/389352569_SYSTEMATIC REVIEW ON AI IN SPECIAL EDUCATION ENHANCING LEARNING FOR NEURODIVERSE STUDENTS
42. AI in Special Education - Game-Changer for Neurodiverse Learners, accessed December 21, 2025,
<https://knowledge-hub.com/2025/03/21/why-ai-in-special-education-is-a-game-changer-for-neurodiverse-learners/>
43. Neurodiverse & Inclusive Learning on Digital Platforms 2025, accessed December 21, 2025, <https://stratbeans.com/neurodiversity-in-elearning/>
44. How AI reinforces gender bias—and what we can do about it, accessed December 21, 2025,
<https://www.unwomen.org/en/news-stories/interview/2025/02/how-ai-reinforces-gender-bias-and-what-we-can-do-about-it>
45. Systematic Review on AI in Gender Bias Detection and Mitigation in ..., accessed December 21, 2025,
https://www.researchgate.net/publication/394226063_Systematic_Review_on_AI_in_Gender_Bias_Detection_and_Mitigation_in_Education_and_Workplaces

46. Breaking Down Language Barriers: How Real-Time AI Translation ..., accessed December 21, 2025,
<https://sidecar.ai/blog/breaking-down-language-barriers-how-real-time-ai-translation-opens-global-doors-for-associations>

47. Impact Case Study: Enhancing access and inclusion through AI ..., accessed December 21, 2025,
https://charteredabs.org/insights/impact-case-studies/enhancing_access_and_inclusion_through_ai-driven_pedagogies

48. The usability and impact of AI tools for co- creation in participatory ..., accessed December 21, 2025,
<https://www.diva-portal.org/smash/get/diva2:1786152/FULLTEXT01.pdf>

49. Exploring the Supportive Role of Artificial Intelligence in ..., accessed December 21, 2025,
<https://repository.tilburguniversity.edu/server/api/core/bitstreams/9a7db3ef-960d-4a47-a755-258130a63750/content>

50. Participatory Design of AI Systems: Opportunities and Challenges ..., accessed December 21, 2025,
https://stirlab.org/wp-content/uploads/participatory_design.pdf

51. Project-work Artificial Intelligence Integration Framework (PAIIF), accessed December 21, 2025,
https://researchportal.scu.edu.au/view/pdfCoverPage?instCode=61SCU_INST&filePid=13133745560002368&download=true

52. Project-work AI Integration Framework (PAIIF) - aaieec, accessed December 21, 2025, <https://www.aaieec.org/projectwork>

53. A framework of AI collaboration in engineering design (AICED), accessed December 21, 2025,
<https://www.cambridge.org/core/journals/proceedings-of-the-design-society/article/framework-of-ai-collaboration-in-engineering-design-aiced/2CB3B9444E439B0D0081E0A934BEC84A>

54. (PDF) Project-work Artificial Intelligence Integration Framework (PAIIF), accessed December 21, 2025,
https://www.researchgate.net/publication/389836094_Project-work_Artificial_Intelligence_Integration_Framework_PAIIF_Developing_a_CDIO-based_framework_for_educational_integration

55. (PDF) Applying the Project-work AI Integration Framework (PAIIF), accessed December 21, 2025,
https://www.researchgate.net/publication/398137511_Applying_the_Project-work_AI_Integration_Framework_PAIIF_Early_insights_from_multi-institutional_implementation

56. Sabah Farshad - Google Scholar, accessed December 21, 2025,
<https://scholar.google.com/citations?user=dbgkXJYAAAJ&hl=en>

57. Impacts on Creativity, Critical Thinking, and Problem-Solving, accessed December 21, 2025,
https://scholarworks.waldenu.edu/cgi/viewcontent.cgi?article=2120&context=jera_p

58. AI's role in transforming learning environments: a review of ..., accessed December 21, 2025,
<https://www.emerald.com/qea/article/2/1/267/1267563/AI-s-role-in-transforming-learning-environments-a>
59. (PDF) Leveraging Generative AI to Enhance Engineering Education ..., accessed December 21, 2025,
https://www.researchgate.net/publication/385278317_Leveraging_Generative_AI_to_Enhance_Engineering_Education_At_Both_Low-_Level_And_High-Level_Study